* ${ }_{\text {foem }} 990$

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax<br>Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)<br>The organization may have to use a copy of this return to satisty state reporting requirements.



Appidcation pending

- Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations. $H(a)$ is this a group return for affiliates? $\quad \square$ Yes $\square$ No
$H(b)$ If "Yes," enter number of affiliates $\quad N / \mathbf{A}$
$\mathrm{H}(\mathrm{c})$ Are all affiliates included? N/A $\square$ Yes $\square$ No (If "No," attach a list.)
$H(d)$ is this a separate return filed by an organization covered by a group ruling? $\square$ Yes $\quad X$ No Group Exemption Number

$$
\text { er }>
$$

N/A
M Check $\square$ if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).

## L Gross recelpts: Add lines 6b, 8b, 9b, and 10b to line 12 $2,789,174$.

\section*{| Part I | Revenue, Expenses, and Changes in Net Assets or Fund Balances |
| :--- | :--- |}

1 Contributions, gitts, grants, and similar amounts received:
a Contributions to donor advised funds
b Direct public support (not included on line ta)
c Indirect public support (not included on line ta)
d Government contributions (grants) (not included on line 1a)
e Total (add lines 1a through 1d) (cash \$ _ 1, 255, 573. noncash \$

| 1 a |  |
| :---: | :--- |
| 1 b | $846,108$. |
| 1 c |  |
| 1 d | $409,465$. |

2 Program service revenue including government fees and contracts (from Part VII, line 93)
3 Membership dues and assessments
4 Interest on savings and temporary cash investments
5 Dividends and interest from securities
6 a Gross rents
b Less: rental expenses
c Net rental income or (loss). Subtract line 6 b from line 6 a
7 Other investment income (describe
8 a Gross amount from sales of assets other than inventory
b Less: cost or other basis and sales expenses
c Gain or (loss) (attach_schedule)

| (A) Securites |  | (B) Other |  | 7 |  |
| :--- | :--- | :--- | :---: | :---: | :---: |
|  | 8 a |  |  |  |  |
|  | 8 b |  |  |  |  |
|  | 8 c |  |  |  |  |
|  |  |  |  |  |  |


c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a
Other revenue (from Part VII, Ine 103)
12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11
3 Program services (from line 44, column (B)) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optonal for others.


## Joint Costs. Check $\square$ if you are following SOP 98-2



Form 990 is avallable for public inspection and, for some people, serves as the primary or sole source of information about a particular organization How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.


instructions)
a Total revenue, gains, and other support per audited financial statements
b Amounts included on line a but not on Part I, line 12.
1 Net unrealized gains on investments
2 Donated services and use of facilities
3 Recoveries of proor year grants
4 Other (specify).
Add lines b1 through b4
c Subtract line $\mathbf{b}$ from line $\mathbf{a}$
d Amounts included on Part I, line 12, but not on line a:
1 Investment expenses not included on Part I, line 6b
2 Other (specify).
Add lines d1 and d2
e Total revenue (Part 1, line 12) Add lines $\mathbf{c}$ and $\mathbf{d}$

\section*{| Part IV-B | Reconciliation of Expenses per Audited Financial Statements With Expenses per Return |
| :--- | :--- | :--- |}

a Total expenses and losses per audited financial statements
b Amounts included on line a but not on Part I, line 17.
1 Donated services and use of facilities
2 Prior year adjustments reported on Part I, line 20
3 Losses reported on Part I, Ine 20
4 Other (specify)'
Add lines b1 through b4
c Subtract line $\boldsymbol{b}$ from line $\boldsymbol{a}$
d Amounts included on Part I, line 17, but not on line a:
Investment expenses not included on Part I, line 6b
2 Other (specify)
Add lines d1 and d2
e Total expenses (Part I, line 17) Add lines cand d

|  |  | a | 2,806,674. |
| :---: | :---: | :---: | :---: |
| b1 |  |  |  |
| ${ }^{6} 2$ | 17,500. |  |  |
| b3 |  |  |  |
| b4. |  |  |  |
|  |  | $\bigcirc$ | 17,500. |
|  |  | c | 2,789,174. |
| $\mathrm{d}_{1}$ |  |  |  |
| d2 |  |  |  |
|  |  | d | 0. |
|  | $\checkmark$ | e | 2,789,174. |


| b 1 | 17,500 |
| :--- | :--- |
| b 2 |  |
| b 3 |  |
| $\mathrm{b4}$ |  |

Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated) (See the instructions)


Form 990 (2006)
823041 01-18-07


82 a Did the organization receive donated services or the use of matenals, equipment, or facilities at no charge or at substantially less than fair rental value?
b If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III.)
83 a Did the organization comply with the public inspection requirements for returns and exemption applications?
b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?
84 a Did the organization solicit any contributions or gifts that were not tax deductible?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

N/A
85501 (c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?
N/A
b Did the organization make only in-house lobbying expenditures of $\$ 2,000$ or less? N/A If "Yes" was answered to erther 85 a or 85 b , do not complete 85 c through 85 h below unless the organization received a waiver for proxy tax owed for the prior year.
c Dues, assessments, and similar amounts from members
d Section 162(e) lobbying and political expenditures
e Aggregate nondeductıble amount of section 6033(e)(1)(A) dues notices
f Taxable amount of lobbying and political expenditures (line 85d less 85e)
$g$ Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?
$h$ If section $6033(e)(1)(A)$ dues notices were sent, does the organization agree to add the amount on line $85 f$ to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?
86 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on line 12
b Gross receipts, included on line 12, for public use of club facilities
87 501(c)(12) organizations Enter a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)
88 a At any tıme during the year, did the organızation own a $50 \%$ or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections $3017701-2$ and 301.7701-3? If "Yes," complete Part IX
b At any time dunng the year, did the organization, directly or indirectly, own a controlled entrity within the meaning of section 512(b)(13)? If "Yes," complete Part XI
89 a 501 (c)(3) organizations. Enter Amount of tax imposed on the organization during the year under: section 4911
O.; section 4912 $\qquad$ 0.; section 4955
b 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaıning each transaction
c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958
d Enter: Amount of tax on line 89c, above, rembursed by the organization

e All organizatıons. At any tıme during the tax year, was the organization a party to a prohibited tax shelter transaction?
f All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?
$\mathfrak{g}$ For supporting organizatıons and sponsonng organizations maintaining donor advised funds Did the supporting organization, or a fund maıntained by a sponsoring organızation, have excess busıness holdıngs at any time during the year?
90 a Lst the states with which a copy of this return is filed $>\mathbf{N Y}$
b Number of employees employed in the pay period that includes March 12, 2006
91 a The books are in care of $>$ CHRISTOPHER HINES
Telephone no. $>$ 646-747-6195 Located at 34 WEST $118 T H$ STREET, NEW YORK, NY
$Z I P+4>10026$
b At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country $\quad \mathrm{N} / \mathbf{A}$
See the instructions for exceptıons and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts
c At any time during the calendar year, did the organization maintain an office outside of the United States? If "Yes," enter the name of the foreign country $\quad$ N/A
92 Section 4947(a)(1) nonexempt chartable trusts filing Form 990 in lieu of Form 1041- Check here and enter the amount of tax-exempt interest received or accrued durng the tax year


| Part VII | Analysis of Income-Producing Activities (See the instructions) |
| :--- | :--- |

Note: Enter gross amounts unless otherwise indicated
93 Program service revenue:

a
b
c
$d$
e
104 Subtotal (add columns (B), (D), and (E))

| Unrelated business income |  | Excluded by section $512,513,0$, 514 |  | (E) <br> Related or exempt function income |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { (A) } \\ \text { Business } \\ \text { code } \end{gathered}$ | (B) Amount |  | (D) Amount |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  | 1,532,947. |
|  |  |  |  |  |
|  |  | 14 | 654. |  |
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|  |  |  |  |  |
|  |  |  |  |  |
|  | 0 |  | 654. | 1,532,947. |

105 Total (add line 104, columns (B), (D), and (E))
Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I

| Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes). |  |  |  |  |
| PER PUPIL REVENUE FROM STATE AND LOCAL GOVERNMENT RESULTING FROM |  |  |  |  |
| THE SCHOOL'S CHARTER AND IS USED TO FUND THE SCHOOL'S |  |  |  |  |
| OPERATIONS |  |  |  |  |
|  |  |  |  |  |
| Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructıons.) |  |  |  |  |
| $(A)$Name, address, and EIN of corporation, partnership, or disregarded entity | (B) Percentage of ownership interest | (C) Nature of activities | $\begin{gathered} \text { (D) } \\ \text { Total income } \end{gathered}$ | $\begin{gathered} \text { (E) } \\ \text { End-of-year } \\ \text { assefs } \end{gathered}$ |
|  | \% |  |  |  |
| N/A | \% |  |  |  |
|  | \% |  |  |  |
|  | \% |  |  |  |

## Part X $\quad$ Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?


Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

106 Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.


|  | (A) <br> Name, address, of each controlled entity | (B) <br> Employer Identification Number | (C) Description of transfer | (D) <br> Amount of transfer |
| :---: | :---: | :---: | :---: | :---: |
| a |  |  |  |  |
| b |  |  |  |  |
| c |  |  |  |  |
|  | Totals |  |  |  |

107 Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

| Yes | No |
| :--- | :--- |
|  |  |



Totals


108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and



## Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

| (a) Name and address of each nudependent contractor pard more than $\$ 50,000$ | (b) Type of service | (c) Compensatoon |
| :---: | :---: | :---: |
| SUCCESS FOR ALL_FOUNDATION <br> 200 WEST TOWSONTOWN BLVD BALTTMORE- MD- $2120-4$ | CURRICULUM PROVIDER | 97,000. |
|  |  |  |
| --------------------------------------- |  |  |
|  |  |  |
| ---------------------------------------- |  |  |
| Total number of others receving over |  |  |

Part II-B $\quad$ Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)
(a) Name and address of each independent contractor pard more than $\$ 50,000$


1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? if "Yes,' enter the total expenses paid or incurred in connection with the lobbying activities $>$ $\qquad$ \$ $\qquad$ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)
Organizations that made an election under section 501 (h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detalted description of the lobbying activities.
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary" (If the answer to any question is "Yes," attach a detalled statement explaining the transactions)
a Sale, exchange, or leasing of property?
b Lending of money or other extension of credit?
c Furnishing of goods, services, or faclities?
d Payment of compensation (or payment or rembursement of expenses if more than $\$ 1,000$ )?
e Transfer of any part of its income or assets?
3 a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If 'Yes," attach an explanation of how the organization determines that recipients qualify to receive payments.)
b Dd the organization have a section 403 (b) annuity plan for its employees?
C Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? if "Yes," attach a detalled statement
d Did the organization provide credit counseling, debt management, credit reparr, or debt negotiation services?
4 a Did the organization mantan any donor advised funds? If "Yes," complete lines 4 b through 4 g . If ${ }^{\mathrm{No}} \mathrm{No}$,' complete lines 4 f and 4 g
b Did the organization make any taxable distributions under section 4966 ?
c Did the organization make a distribution to a donor, donor advisor, or related person?
d Enter the total number of donor advised funds owned at the end of the tax year
e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year
f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts
g Enter the aggregate value of assets in all funds or accounts included on line $4 \mathbf{f}$ at the end of the tax year
 received. (Do not include unusual grants. See line 28.)

|  | granis. See line 28.) |
| :--- | :--- |
| 16 | Membership fees received |
| 17 | Gross recelits |

17 Gross recelpts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose
18 Gross income from interest, dividends, amounts received from payments on securties loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975
19 Net income from unrelated business activities not included in line 18
20 Tax revenues levied for the organization's benefit and etther paid to it or expended on its behalf
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge
$22 \quad$ Other income. Attach a schedule. Do not include gan or (loss) from sale of capital assets
23 Total of lines 15 through 22
$24 \quad$ Line 23 minus line 17

| $\mathbf{2 5}$ | Enter 1\% of line 23 |  |  |
| :--- | :--- | :--- | :--- |
| $\mathbf{2 6}$ | Organizations described on lines 10 or 11: a Enter 2\% of amount in column (e), Ine 24 |  |  |

b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts
c Total support for section 509(a)(1) test: Enter line 24, column (e)
d Add: Amounts from column (e) for lines: 18 $\qquad$ 19

e Public support (line 26c minus line 26d total)
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))
(c) 200 e cash $m$ of accounting. N/A ting.
 the worksheet in the instruction
(a) 2005

## Part V Private School Questionnaire (See page 9 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV)

29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if thas no solicitation program, in a way that makes the policy known to all parts of the general community it serves?
If 'Yes," please describe; if "No,' please explan. (If you need more space, attach a separate statement.)
UPON PUBLICIZING ITS LOTTERY EACH YEAR FOR THE NEW STUDENTS
HARLEM SUCCESS CHARTER SCHOOL INCLUDES A NON-DISCRIMINATORY POLICY IN IT'S PUBLICATION MATERIALS USED TO INFORM THE LOCAL COMMUNITY
32 Does the organization maintain the following:
a Records indicating the racial composition of the student body, faculty, and administrative staff?
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
d Copies of all material used by the organization or on its behalf to solicit contributions?
If you answered "No" to any of the above, please explan. (If you need more space, attach a separate statement.)

33 Does the organization discriminate by race in any way with respect to:
a Students' rights or privileges?
b Admissions policies?
c Employment of faculty or admınistrative staff?
d Scholarships or other financial assistance?
e Educational policies?
Use of facilitıes?
$g$ Athletic programs?
$h$ Other extracurricular activities?
If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)

34 a Does the organizatıon receive any financial aid or assistance from a governmental agency?
b Has the organization's right to such ard ever been revoked or suspended? If you answered "Yes" to etther 34a or b, please explain using an attached statement.
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, coverıng racial nondiscrımınatıon? If "No," attach an explanatıon

|  | Yes | No |
| :---: | :---: | :---: |
| 29 | X |  |
| 30 | X |  |
| 31 | X |  |
| 32a | X |  |
| 32b | X |  |
| 32c | X |  |
| 32d | X |  |
| 33a |  | X |
| 33b |  | X |
| 33c |  | X |
| 33d |  | X |
| 33e |  | X |
| 33 f |  | X |
| 33g |  | X |
| 33h |  | X |
| 34a | X |  |
| 34b |  | X |
| 35 | X |  |

- Schedulé A (Form 990 or $990-E Z$ ) 2006 HARLEM SUCCESS ACADEMY CHARTER SCHOOL
Check $>\mathrm{a} \quad \square$ if the organization belongs to an affillated group. $\quad$ Check $\rightarrow \mathrm{b} \square$ if you checked "a" and "limited control" provisions apply.


## Limits on Lobbying Expenditures

(The term 'expenditures" means amounts paid or incurred.)

36 Total lobbying expenditures to influence public opinion (grassroots lobbying)
37 Total lobbying expenditures to influence a legislative body (direct lobbying)
38 Total lobbying expenditures (add lines 36 and 37)
39 Other exempt purpose expenditures
40 Total exempt purpose expenditures (add lines 38 and 39)
41 Lobbying nontaxable amount. Enter the amount from the following table -

If the amount on line 40 is -
Not over $\$ 500,000$
Over $\$ 500,000$ but not over $\$ 1,000,000$
Over $\$ 1,000,000$ but not over $\$ 1,500,000$
Over $\$ 1,500,000$ but not over $\$ 17,000,000$ Over \$17,000,000

The lobbying nontaxable amount is -
$20 \%$ of the amount on line 40
$\$ 100,000$ plus $15 \%$ of the excess over $\$ 500,000$ $\$ 175,000$ plus $10 \%$ of the excess over $\$ 1,000,000$ $\$ 225,000$ plus $5 \%$ of the excess over $\$ 1,500,000$ \$1,000,000

42 Grassroots nontaxable amount (enter $25 \%$ of line 41)
43 Subtract ine 42 from line 36. Enter -0 - if line 42 is more than line 36
44 Subtract line 41 from line 38 . Enter -0 - if line 41 is more than line 38

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720

|  |  | (a) <br> Affllated group totals | (b) <br> To be completed for all electing organizations |
| :---: | :---: | :---: | :---: |
|  | 36 | N/A |  |
|  | 37 |  |  |
|  | 38 |  |  |
|  | 39 |  |  |
|  | 40 |  |  |
|  | 41 |  |  |
| $\int$ | 42 |  |  |
|  | 43 |  |  |
|  | 44 |  |  |
|  |  |  |  |

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section $501(\mathrm{~h})$ election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

|  | Lobbying Expenditures During 4-Year Averaging Period |  |  |  | N/A |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) | $\begin{gathered} \text { (a) } \\ 2006 \end{gathered}$ | $\begin{gathered} \text { (b) } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { (c) } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { (d) } \\ 2003 \\ \hline \end{gathered}$ | (e) Total |
| 45 Lobbying nontaxable $\qquad$ |  |  |  |  | 0. |
| 46 Lobbying celling amount $\qquad$ ( $150 \%$ of line $45(\mathrm{e})$ ) |  |  |  |  | 0. |
| 47 Total lobbying $\qquad$ |  |  |  |  | 0. |
| 48 Grassroots nontaxable amount |  |  |  |  | 0. |
| 49 Grassroots celing amount $\qquad$ ( $150 \%$ of line $48(\mathrm{e})$ ) |  |  |  |  | 0. |
| 50 Grassroots lobbying expenditures |  |  |  |  | 0. |

## Part VI-B Lobbying Activity by Nonelecting Public Charities <br> (For reporting only by organizations that did not complete Part VI-A) (See page 13 of the instructions.)

| N/A |  |  |
| :--- | :--- | :--- |
| Yes | No | Amount |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  | 0. |
|  |  |  |

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:
a Volunteers
b Paid staff or management (Include compensation in expenses reported on lines cthrough h )
c Media advertisements
d Mailings to members, legislators, or the public
e Publications, or published or broadcast statements
f Grants to other organizations for lobbying purposes
g Direct contact with legislators, their staffs, government officials, or a legislative body
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
i Total lobbying expenditures (Add lines $\mathbf{c}$ through $\mathbf{h}$.)

## Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 13 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501 (c) of the Code (other than section 501 (c)(3) organizations) or in section 527 , relating to political organizations?
a Transfers from the reporting organization to a noncharitable exempt organization of.
(i) Cash
(ii) Other assets
b Other transactions:
(i) Sales or exchanges of assets with a noncharitable exempt organization
(ii) Purchases of assets from a noncharitable exempt organization
(iii) Rental of facilttes, equipment, or other assets
(iv) Reimbursement arrangements
(v) Loans or loan guarantees
(vi) Performance of services or membership or fundraising solicitations
c Sharing of faciltites, equipment, maling lists, other assets, or pard employees
d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the farr market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received:

|  | Yes | No |
| :---: | :---: | :---: |
| 51a(i) |  | $X$ |
| $a(i i)$ |  | $X$ |
|  |  |  |
| $b($ (i) |  | $X$ |
| $b(i i)$ |  | $X$ |
| $b($ (iii) |  | $X$ |
| $b(i v)$ |  | $X$ |
| $b(v)$ |  | $X$ |
| $b(v i)$ |  | $X$ |
| $c$ |  | $X$ |

\(\left.$$
\begin{array}{c|c|c|c}\hline \begin{array}{c}\text { (a) } \\
\text { Line no. }\end{array} & \begin{array}{c}\text { (b) } \\
\text { Amount involved }\end{array}
$$ \& \begin{array}{c}(c) <br>

Name of noncharitable exempt organization\end{array} \& Description of transfers, transactions, and sharing arrangements\end{array}\right]\)|  |
| :--- |

52 a Is the organization directly or indirectly affillated with, or related to, one or more tax-exempt organizations described in section 501 (c) of the Code (other than section 501(c)(3)) or in section 527 ?
b If "Yes," complete the following schedule:
(a)
Name of organızation
$\qquad$
$\longrightarrow$
$\longrightarrow$
$\longrightarrow$
$\longrightarrow$

|  |  |  |
| :--- | :--- | :--- |
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2006 DEPRECIATION AND AMORTIZATION REPORT

2006 DEPRECIATION AND AMORTIZATION REPORT

2006 DEPRECIATION AND AMORTIZATION REPORT



| DESCRIPTION | (A) TOTAL | (B) <br> PROGRAM <br> SERVICES | (C) <br> MANAGEMENT <br> AND GENERAL | (D) <br> FUNDRAISING |
| :---: | :---: | :---: | :---: | :---: |
| TEMPORARY HELP | 1,154. | 889. | 265. |  |
| TEACHER RECRUITMENT | 86,369. | 73,571. | 12,798. |  |
| STUDENT RECRUITMENT | 8,972. | 8,972. |  |  |
| STAFF DEVELOPMENT | 34,327. | 24,498. | 9,829. |  |
| PAYROLL PROCESSING | 3,888. |  | 3,888. |  |
| EMPLOYEE |  |  |  |  |
| FINGERPRINTING | 1,832. |  | 1,832. |  |
| TRAVEL \& |  |  |  |  |
| ENTERTAINMENT | 4,614. |  | 4,614. |  |
| CURRICULUM PROVIDERS | 73,558. | 73,558. |  |  |
| INSTRUCTIONAL |  |  |  |  |
| SUPPLIES | 104,475. | 104,475. |  |  |
| SCHOOL CULTURE | 16,499. | 16,499. |  |  |
| SCIENCE CURRICULUM | 14,712. | 14,712. |  |  |
| STUDENT ASSESSMENTS | 11,769. | 11,769. |  |  |
| INFORMATION |  |  |  |  |
| TECHNOLOGY | 43,780. | 33,732. | 10,048. |  |
| INSURANCE | 18,710. | 14,416. | 4,294. |  |
| PARENT INVOLVEMENT | 10,767. | 10,767. |  |  |
| RETIREMENT PLAN |  |  |  |  |
| ADMINISTRATION | 2,875. |  | 2,875. |  |
| OTHER PROFESSIONAL |  |  |  |  |
| SERVICES | 295. |  | 295. |  |
| MISCELLANEOUS | 1,173. | 140. | 1,033. |  |
| PHYSICAL EDUCATION | 39,046. | 39,046. |  |  |
| CHESS SALARIES AND |  |  |  |  |
| SUPPLIES | 28,388. | 28,388. |  |  |
| FACILITIES EXPENSE | 21,380. | 16,473. | 4,907. |  |
| ESL SERVICES | 1,758. | 1,758. |  |  |
| SPECIAL EDUCATION |  |  |  |  |
| SERVICES | 75,128. | 75,128. |  |  |
| HOLIDAY EXPENSES | 3,794. |  | 3,794. |  |
| COPY MACHINE LEASE | 5,849. | 2,925. | 2,924. |  |
| OFFICE SUPPLIES | 3,184. | 1,592. | 1,592. |  |
| POSTAGE \& DELIVERY | 3,404. | 1,037. | 2,367. |  |
| STUDENT FOOD |  |  |  |  |
| SERVICES | 32,097. | 32,097. |  |  |
| TOTAL TO FM 990, LN 43 | 653,797. | 586,442. | 67,355. |  |



## EXPLANATION

HARLEM SUCCESS CHARTER SCHOOL IS DEDICATED TO PROVIDING A HIGH QUALITY EDUCATION TO PRIMARILY DISADVANTAGED STUDENTS AND TO PREVENT THE ACHIEVEMENT GAP FROM ARISING.


| HARLEM SUCCESS ACADEMY CHARTER S | SCHOOL |  | 55-0913416 |
| :---: | :---: | :---: | :---: |
| EQUIPMENT | 3,890. | 648. | 3,242. |
| COMPUTER | 1,529. | 280. | 1,249. |
| COMPUTER | 6,565. | 657. | 5,908. |
| PRINTER | 1,072. | 54. | 1,018. |
| PROJECTOR | 901. | 30. | 871. |
| COMPUTERS | 10,503. | 350. | 10,153. |
| WEBSITE DESIGN | 2,000. | 667. | 1,333. |
| WEBSITE DESIGN | 2,850. | 158. | 2,692. |
| WEBSITE DESIGN | 8,550. | 238. | 8,312. |
| SOFTWARE | 7,500. | 833. | 6,667. |
| CONSTRUCTION IN PROGRESS | 19,117. | 0. | 19,117. |
| TOTAL TO FORM 990, PART IV, LN 57 | 237,382. | 27,498. | 209,884. |

FORM 990 OTHER ASSETS STATEMENT 4DESCRIPTIONAMOUNT

| DUE FROM GOVERNMENT | $3,838$. <br> RESTRICTED CASH <br> TOTAL TO FORM $990, ~ P A R T ~ I V, ~ L I N E ~ 58, ~ C O L U M N ~ B ~$ |
| :--- | ---: |

NAME AND ADDRESS
EVA MOSKOWITZ
C/O HARLEM SUCCESS 34 WEST 118TH ST.
NEW YORK, NY 10026
JOEL GREENBLATT
535 MADISON AVENUE, 30 TH FLOOR NEW YORK, NY 10022

JOHN PETRY
535 MADISON AVENUE, $30 T H$ FLOOR
NEW YORK, NY 10022
GERRY HOUSE
ONE HOLLOW LANE SUITE 100
LAKE SUCCESS, NY 11042
ROBERT SLAVIN
200 W. TOWSONTOWN BLVD
BALTIMORE, MD 21204
FRANCOISE BROOKS
1380 RIVERSIDE DRIVE \#4G
NEW YORK, NY 10033
DJENA GRAVES
300 WEST 135TH STREET, \#7R
NEW YORK, NY 10030
ELVIN DOWLING
1966 ADAM C. POWELL. JR BLVD SUITE \#1 5.00
NEW YORK, NY 10026
RICHARD PZENA
50 CONISTON ROAD
SHORT HILLS, NJ 07078
TRUSTEE

TRUSTEE

TRUSTEE

$$
5.00
$$

TRUSTEE
5.00

| TITLE AND AVRG HRS/WK | $\begin{aligned} & \text { COMPEN- } \\ & \text { SATION } \end{aligned}$ | EMPLOYEE <br> BEN PLAN CONTRIB | EXPENSE ACCOUNT |
| :---: | :---: | :---: | :---: |
| EXECUTIVE DIRECTOR |  |  |  |
| 20.00 | 77,769. | 7,314. | 0. |
| CHAIRMAN 10.00 | 0. | 0. | 0. |
| $\begin{gathered} \text { TREASURER } \\ 10.00 \end{gathered}$ | 0. | 0. | 0. |
| $\begin{gathered} \text { VICE CHAIRMAN } \\ 5.00 \end{gathered}$ | 0 . | 0 . | 0. |
| $\begin{aligned} & \text { TRUSTEE } \\ & 5.00 \end{aligned}$ | 0. | 0. | 0. |

$5.00 \quad 0.0$ 0.
$5.00 \quad 0.0$ 0.
0.
0.

0 。

0 . 0 .
0 .

77,769. 7,314.
0


HARLEM SUCCESS CHARTER SCHOOL RECEIVES CONTRIBUTIONS FROM VARIOUS FEDERAL, STATE AND LOCAL AGENCIES

Maximum amount. See the instructions for a higher limit for certain businesses
Total cost of section 179 property placed in service (see instructions)
3 Threshold cost of section 179 property before reduction in limitation
4 Reduction in limitation. Subtract line 3 from line 2 If zero or less, enter -0.
5 Dollar limitation for tax year Subtract line 4 trom line 1 if zero or less, enter - 0 - If married filing separately, see instructions
$\qquad$


7 Listed property. Enter the amount from line 29
8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7
9 Tentative deduction. Enter the smaller of line 5 or line 8
10 Carryover of disallowed deduction from line 13 of your 2005 Form 4562
11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5
12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11
13 Carryover of disallowed deduction to 2007. Add lines 9 and 10, less line 12
Note: Do not use Part II or Part III below for IIsted property. Instead, use Part V

| Part II | Special Depreciation Allowance and Other Depreciation (Do not include listed property) |
| :--- | :--- |

4 Special allowance for qualified New York Liberty or Gulf Opportunity Zone property (other than listed property) placed in service during the tax year
15 Property subject to section $168(f)(1)$ election
16 Other depreciation (including ACRS)

| (b) Cost (business use only) | (c) Elected cost |
| :---: | :---: |
|  |  |
|  |  |
|  |  |


| 1 | $108,000$. |
| ---: | ---: |
| 2 | $430,000$. |
| 3 |  |
| 4 |  |
| 5 |  |

Section A
17 MACRS deductions for assets placed in service in tax years beginning before 2006
18 if you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here
Sectıon B - Assets Placed in Service During 2006 Tax Year Using the General Depreciation System

| (a) Classification of property | (b) Month and year placed in service | (c) Basis for depreciation (business/investment use only - see instructions) | (d) Recovery period | (e) Convention | (f) Method | (g) Depreciation deduction |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19a 3-year property |  |  |  |  |  |  |
| b 5-year property |  |  |  |  |  |  |
| c 7-year property |  |  |  |  |  |  |
| d 10-year property |  |  |  |  |  |  |
| e 15-year property |  |  |  |  |  |  |
| 1 20-year property |  |  |  |  |  |  |
| g 25-year property |  |  | 25 yrs. |  | S/L |  |
| h Residential | 1 |  | 275 yrs | MM | S/L |  |
| $h$ R | 1 |  | 275 yrs | MM | S/L |  |
| Nonresidential real property | 1 |  | 39 yrs | MM | S/L |  |
| Nonresidential real property | 1 |  |  | MM | S/L |  |

Section C - Assets Placed in Service During 2006 Tax Year Usıng the Alternative Depreciation System

| 20a Class life |  |  |  |  |  | S/L |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| b | 12-year |  |  | 12 yrs |  | S/L |
| c | 40-year | 1 |  | 40 yrs | MM | S/L |


\section*{| Part IV | Summary (see instructions) |
| :--- | :--- |}

21 Listed property. Enter amount from line 28
22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate tines of your return Partnerships and $S$ corporations - see instr.

$\qquad$
3 For assets shown above and placed in service during the
portion of the basis attributable to section 263A costs

| 14 |  |
| ---: | :--- |
| 15 |  |
| 16 | $25,602$. |

16
25,602.

\section*{| Part III | MACRS Depreciation (Do not include listed property) (See instructions ) |
| :--- | :--- |}


(a) Classlication of property

HARLEM SUCCESS ACADEMY CHARTER SCHOOL
55-0913416 Page 2
Part V Listed Property (Include automobiles, certain other vehicles, cellular telephones, certan computers, and property used for entertainment, recreation, or amusement.)
Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C If applicable
Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)
24a Do you have evidence to support the business/investment use claimed" $\quad \square \quad$ Yes $\quad \square$ No 24 b If "Yes," is the evidence written? $\square \square$ Yes $\quad \square$ No

| (a) <br> Type of property <br> (Isi vehicles first) | (b) <br> Date <br> placed in <br> service | (c) <br> Business/ <br> Investment <br> use percentage |
| :---: | :---: | :---: |

(d)
Cost or
other basis
(e)
Basis for depreciation
(business/investment
use only)

| 24b If |
| :---: |
| (f) <br> Recovery <br> perıod |


| $\mathbf{( g )}$ |
| :---: |
| Method/ |
| Convention |

25 Special allowance for qualified New York Liberty or Gulf Opportunity Zone property placed in service during the tax year and used more than $50 \%$ in a qualified business use
26 Property used more than $50 \%$ in a quallfied business use


## Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole propnetor, partner, or other "more than $5 \%$ owner," or related person.
If you provided vehicles to your employees, first answer the questions in Section $C$ to see if you meet an exception to completing this section for those vehicles.

30 Total business/investment miles driven during the year (do not include commuting miles)
31 Total commuting miles driven during the year
32 Total other personal (noncommuting) miles driven.
33 Total miles diven dunng the year.
Add lines 30 through 32
34 Was the vehicle available for personal use during off-duty hours?
35 Was the vehicle used primarily by a more than 5\% owner or related person?
36 Is another vehicle available for personal use?


Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees
Answer these questions to determine of you meet an exception to completing Section $B$ for vehicles used by employees who are not more than $5 \%$ owners or related persons.
37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or $1 \%$ or more owners
39 Do you treat all use of vehicles by employees as personal use?
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?
41 Do you meet the requirements concerning qualified automobile demonstration use?
Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

| Yes | No |
| :--- | :--- |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

## Part VI Amortization

| (a) <br> Description of costs | $\begin{array}{\|c\|} \hline \text { (b) } \\ \text { Oate amortzaton } \\ \text { begins } \end{array}$ | $\begin{gathered} \text { (c) } \\ \text { Amontizable } \\ \text { amount } \end{gathered}$ | $\underset{\substack{\text { Code } \\ \text { cection }}}{ }$ | (e) Amortization penod or percentage | (f) Amortization for this year |
| :---: | :---: | :---: | :---: | :---: | :---: |

42 Amortization of costs that begins during your 2006 tax year-



