From: Lisa Salvucci <lsalvucci@dmgroupk12.com>

Friday, March 12, 2021 5:31 PM Sent:

To: **Em Cooper**

Cc: Mark Wiernusz; David James; Wai-Yan Sun **Subject:** DMGroup Approved Contract- 2000555921

John J-H Kim.pdf; Joe Costello.pdf; DMGroup Declaration of Contract Obligation.pdf; **Attachments:**

DMGroup Signature Authorization Form.pdf; DMGroup Disclosure of Ownership.pdf

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Hello Em,

My name is Lisa Salvucci and I'm supporting Mark Wiernusz and team in completing the required forms for DMGroup/LDOE Contract #2000555921.

I've attached a few documents to this email.

- 1. Resume/Vita for John J-H Kim and Joe Costello
- 2. Declaration of contract obligation
- 3. Signature authorization
- 4. Disclosure of ownership

If needed, our Louisiana vendor number is 0310221586 and our Louisiana Tax ID# is

We are also working on registering with <u>sam.gov</u>. Due to a change in our company name, we need to go through a couple of additional steps in order for sam.gov to update our entity registration. This should be completed early next week.

Please let me know if you have any questions or require additional paperwork.

Thank you! Lisa

Lisa Salvucci

Senior Executive Support & Operations Manager P 617-938-3359 C 617-840-3209 Isalvucci@dmgroupK12.com www.dmgroupk12.com











Helping Schools and Students Thrive

From: Em Cooper

Sent: Thursday, March 4, 2021 11:50 AM

To: 'Mark Wiernusz'

Cc: Nathan Levenson; David James

Subject: RE: Contract

Attachments: Professional_Services_Billing_Form - Revised 1.5.2021.doc;

APPROVED_CONTRACT_PACKET_FOR_DMG_3.4.21 signed.pdf

Attached is a copy of your approved contract and the Purchase Order that verifies the contract has been executed between you and the State. The original signed contract document is on file at the Department of Education.

As work is satisfactorily completed, you should complete the attached professional services billing form according to the schedule outlined in your contract. Please plan to submit your billing invoice and professional billing form 14 days prior to the payment date. This will help to ensure that your invoice is received and processed in a timely manner.

If this is your first time completing a Professional Services Billing Form, please review the attached <u>How-to guide</u> to assist you. In the future, you will use the same billing form to submit for payment. If you have any additional questions, please feel free to contact me for assistance.

Once you have submitted your Billing form, you can determine if payment has been processed.

You will also need to create an account at sam.gov. Let me know when this has been completed.

Em LeBlanc Cooper
Executive Director of Academic Strategy
Louisiana Department of Education
1201 N. Third Street
Baton Rouge, LA 70802

From: Mark Wiernusz < mwiernusz@dmgroupk12.com >

Sent: Wednesday, March 3, 2021 10:02 AM

To: Em Cooper < Em. Cooper@la.gov>

Cc: Nathan Levenson <nlevenson@dmgroupk12.com>; David James <diames@dmgroupk12.com>

Subject: Re: Contract

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Sorry for the delay!

With witness signatures

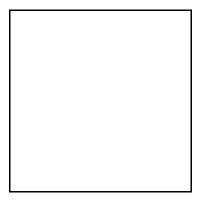
Mark Wiernusz			
Managing Director pronouns: he/him/his P 617-453-3006 mwiernusz@dmgroupk12.com www.dmgroupk12.com			
NOTICE: This e-mail contains confidential and/or pro If an addressing or transmission error has misdirected use, disclose, distribute, copy, print, or rely on this e-li	d the e-mail, please notify the autho	or by replying to this e-mail. If you	It is intended only for the named recipient. a are not the named recipient you must not
Virus-free. www.avg.com			
On Tue, Mar 2, 2021 at 5:56 PM Em	ı Cooper < <u>Em.Cooper@</u>	la.gov> wrote:	
Will you add witness signatures?			
Em LeBlanc Cooper			
Executive Director of Academic Strates	gy .		
Louisiana Department of Education			
1201 N. Third Street			
Baton Rouge, LA 70802			
louisiana Believes			
From: Mark Wiernusz < mwiernusz@dd Sent: Tuesday, March 2, 2021 3:43 PM To: Em Cooper < Em.Cooper@la.gov Cc: Nathan Levenson < nlevenson@dm Subject: Re: Contract	I	mes < <u>djames@dmgroup</u>	<u>k12.com</u> >
EXTERNAL EMAIL: Please do	not click on links or atta	chments unless you kr	now the content is safe.

Please find attached the signed contract. Do let us know if there's anything further you need from our end in order to process.

Thanks and looking forward to continuing the partnership!

Mark Wiernusz

Managing Director pronouns: he/him/his P 617-453-3006 mwiernusz@dmgroupk12.com www.dmgroupk12.com



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On Tue, Mar 2, 2021 at 3:34 PM Em Cooper < <u>Em.Cooper@la.gov</u>> wrote:

Here is the contract with your revisions. Once you all sign and send to me, I will get signatures on my end. For your last question, yes, we may pay for up to 10 districts ourselves, but all school systems will be able to pay you all directly. Thanks!

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

Sent: Tuesday, March 2, 2021 11:17 AM
To: Em Cooper < Em.Cooper@la.gov >
Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com > ; David James < djames@dmgroupk12.com >
Subject: Re: Contract
EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.
Em, we are very excited to receive this contract. Overall it looks great but have a few questions/comments.
1.Part C deliverables could be a bit clearer. I suggest the following wording. 3 statewide training sessions in 3 regions
with kick off meetings_plus 3 job alike sessions
2. To clarify the billing schedule "
2. To daily the billing sortedule
DMG will bill each quarter for work completed to date, including partially completed deliverables. DMG will provide back
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3. Just want to clarify. Does the language Payment of up to an additional \$25,000 (\$2,500 x 10 districts) for school
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about the Will of the outlone to pay all coury. To the control.
I have enclosed a marked up version of the contract.
Is the protocol that we sign first?
Thanks and we look forward to the partnership.
Nate
INGLE

From: Nathan Levenson < nlevenson@dmgroupk12.com>

Nathan Levenson			
Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com			
NOTICE: This e-mail contains confidential and/recipient. If an addressing or transmission error you must not use, disclose, distribute, copy, prin	has misdirected the e-mail, please notify	the author by replying to this	e-mail. If you are not the named recipient
On Tue, Mar 2, 2021 at 11:45 Al	M Em Cooper < Em.Cooper@	<u>wla.gov</u> > wrote:	
Hi, all! See attached contract. I	Let me know if you have any	questions.	
Em LeBlanc Cooper			
Executive Director of Academic	e Strategy		
Louisiana Department of Educa	tion		
1201 N. Third Street			
Baton Rouge, LA 70802			
louisiana Believes			
Virus-free. www.avg.com			

From: Mark Wiernusz < mwiernusz@dmgroupk12.com>

Sent: Tuesday, March 2, 2021 3:43 PM

To: Em Cooper

Cc: Nathan Levenson; David James

Subject: Re: Contract

Attachments: DMGroup_Contract for Staffing and Scheduling_v2021-03-02_Signed.pdf

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Hi Em,

Please find attached the signed contract. Do let us know if there's anything further you need from our end in order to process.

Thanks and looking forward to continuing the partnership!

Mark Wiernusz

Managing Director pronouns: he/him/his P 617-453-3006 mwiernusz@dmgroupk12.com www.dmgroupk12.com



Helping Schools and Students Thrive

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Here is the contract with your revisions. Once you all sign and send to me, I will get signatures on my end. For your last question, yes, we may pay for up to 10 districts ourselves, but all school systems will be able to pay you all directly. Thanks!

Em LeBlanc Cooper

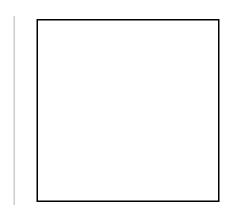
Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

louisiana Believes

From: Nathan Levenson < <u>nlevenson@dmgroupk12.com</u> > Sent: Tuesday, March 2, 2021 11:17 AM To: Em Cooper < <u>Em.Cooper@la.gov</u> > Cc: Mark Wiernusz < <u>mwiernusz@dmgroupk12.com</u> >; David James < <u>djames@dmgroupk12.com</u> > Subject: Re: Contract
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DMG will bill each quarter for work completed to date, including partially completed deliverables. DMG will provide back up documentation of work completed.
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I have enclosed a marked up version of the contract.
Is the protocol that we sign first?
Thanks and we look forward to the partnership.
Nate



Nathan Levenson

Managing Director
P 617-453-2580
nlevenson@dmgroupK12.com
www.dmgroupk12.com

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On Tue, Mar 2, 2021 at 11:45 AM Em Cooper < Em.Cooper@la.gov > wrote:

Hi, all! See attached contract. Let me know if you have any questions.

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Em Cooper

Sent: Tuesday, March 2, 2021 2:34 PM

To: 'Nathan Levenson'

Cc: Mark Wiernusz; David James

Subject: RE: Contract

Attachments: DMG Contract for Staffing and Scheduling v2.docx

Here is the contract with your revisions. Once you all sign and send to me, I will get signatures on my end. For your last question, yes, we may pay for up to 10 districts ourselves, but all school systems will be able to pay you all directly. Thanks!

Em LeBlanc Cooper
Executive Director of Academic Strategy
Louisiana Department of Education
1201 N. Third Street
Baton Rouge, LA 70802

From: Nathan Levenson <nlevenson@dmgroupk12.com>

Sent: Tuesday, March 2, 2021 11:17 AM **To:** Em Cooper < Em.Cooper@la.gov>

Cc: Mark Wiernusz <mwiernusz@dmgroupk12.com>; David James <djames@dmgroupk12.com>

Subject: Re: Contract

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

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- 1.Part C deliverables could be a bit clearer. I suggest the following wording. 3 statewide training sessions in 3 regions with kick off meetings plus 3 job alike sessions
- 2. To clarify the billing schedule "

DMG will bill each quarter for work completed to date, including partially completed deliverables. DMG will provide back up documentation of work completed.

3. Just want to clarify. Does the language *Payment of up to an additional \$25,000 (\$2,500 x 10 districts) for school system registration for trainings* mean that LDOE might pay for up to 10 districts to attend the more in depth sessions? I assume we will still open it up to others to pay directly. Is this correct?

I have enclosed a marked up version of the contract. Is the protocol that we sign first?

Thanks and we look forward to the partnership.



On Tue, Mar 2, 2021 at 11:45 AM Em Cooper < Em.Cooper@la.gov > wrote:

Hi, all! See attached contract. Let me know if you have any questions.

Em LeBlanc Cooper

nlevenson@dmgroupK12.com www.dmgroupk12.com

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Nathan Levenson <nlevenson@dmgroupk12.com>

Sent: Tuesday, March 2, 2021 11:17 AM

To: Em Cooper

Cc: Mark Wiernusz; David James

Subject: Re: Contract

Attachments: DMG Contract for Staffing and Scheduling nlcomments.docx

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Em, we are very excited to receive this contract. Overall it looks great but have a few questions/comments.

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I have enclosed a marked up version of the contract. Is the protocol that we sign first?

Thanks and we look forward to the partnership.

Nate

Nathan Levenson

Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com



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On Tue, Mar 2, 2021 at 11:45 AM Em Cooper < Em.Cooper@la.gov > wrote:

Hi, all! See attached contract. Let me know if you have any questions.

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Em Cooper

Sent: Tuesday, March 2, 2021 10:45 AM

To: Nathan Levenson; Mark Wiernusz; David James

Subject: Contract

Attachments: DMG Contract for Staffing and Scheduling.docx

Hi, all! See attached contract. Let me know if you have any questions.

Em LeBlanc Cooper Executive Director of Academic Strategy Louisiana Department of Education 1201 N. Third Street Baton Rouge, LA 70802

Nathan Levenson

nlevenson@dmgroupK12.com www.dmgroupk12.com

Managing Director P 617-453-2580

From: **Em Cooper** Sent: Friday, February 26, 2021 4:09 PM To: 'Nathan Levenson' Cc: Mark Wiernusz; David James **Subject:** RE: initial thoughts Nate, I am running into one issue that I need your help with. I am trying to draft the section on payments, but I need clarification on the dollar amounts and justification (e.g., \$X per training or per hour) for parts B and C. I have \$65,000 for part A because I knew that amount. Can you help with the other two? Also, how many payment do you want to accept? Thanks! **Em LeBlanc Cooper Executive Director of Academic Strategy** Louisiana Department of Education 1201 N. Third Street Baton Rouge, LA 70802 Louisiana Believes From: Nathan Levenson <nlevenson@dmgroupk12.com> Sent: Friday, February 19, 2021 1:52 PM To: Em Cooper < Em. Cooper@la.gov> Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com >; David James < djames@dmgroupk12.com > Subject: Re: initial thoughts **EXTERNAL EMAIL:** Please do not click on links or attachments unless you know the content is safe. Em, here is the combined proposal. Nothing changed other than merging the two. We did add that the add on support for interested districts is designed for up to ten participants per district. There is no limit to the number of participants for any virtual sessions. Nate

On	Fri.	Feb	19.	2021	at	1:21	PM	Em	Coope	r <	<em.< th=""><th>Coo</th><th>per</th><th>(a)1</th><th>a.gov></th><th>wrote:</th></em.<>	Coo	per	(a)1	a.gov>	wrote:

Perfect

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Nathan Levenson < nlevenson@dmgroupk12.com >

Sent: Friday, February 19, 2021 12:20 PM **To:** Em Cooper < <u>Em.Cooper@la.gov</u>>

Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com >; David James < djames@dmgroupk12.com >

Subject: Re: initial thoughts

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Hi Em. Mark is on vacation. I will get this to you later today.

Nate



On Fri, Feb 19, 2021 at 12:44 PM Em Cooper < Em. Cooper@la.gov> wrote:

Mark, thanks for sending – it looks great. Would you mind sending me a proposal that includes the \$65,000 project? I'd like to try to get everything pushed through at once, so having just one contract instead of the two separate ones would help.

Also, for the \$2500 for each district, how many people does that include? Thanks.

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Mark Wiernusz < mwiernusz@dmgroupk12.com >

Sent: Friday, February 12, 2021 4:04 PM **To:** Em Cooper < Em.Cooper@la.gov>

Cc: Nathan Levenson <nlevenson@dmgroupk12.com>; David James <djames@dmgroupk12.com>

Subject: Re: initial thoughts

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

On Tue, Feb 9, 2021 at 8:44 AM Em Cooper < Em. Cooper@la.gov> wrote:

LDOE reviewed the proposal and agrees with the scope of work. District Management Group can begin
work as outlined on the proposal dated 2/5/2021 for \$65,000. Please consider this email authorization to
proceed.

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Nathan Levenson < nlevenson@dmgroupk12.com >

Sent: Monday, February 8, 2021 4:10 PM **To:** Em Cooper < Em.Cooper@la.gov>

Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com>; David James < djames@dmgroupk12.com>

Subject: Re: initial thoughts

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Em, this is very exciting and I appreciate the quick turnaround. Here are our next steps.

1. Can you send me an authorization email, something along the lines of:

LDOE is pleased to confirm that District Management Group can begin work as outlined on the proposal dated 2/5/2021 for \$65,000. Please consider this email authorization to proceed.

2. We will reach out tomorrow to set up a time to connect and map out next steps. Can you share who will be the key participants/reviewers of the guidance document.

Onward!!!
Nate
Nathan Levenson Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com NOTICE: This e-mail contains confidential and/or proprietary information, some or all of which may be legally privileged. It is intended only for the named recipient. If an addressing or transmission error has misdirected the e-mail, please notify the author by replying to this e-mail. If you are not the named recipient you must not use, disclose, distribute, copy, print, or rely on this e-mail, and should immediately delete it from your computer system.
On Mon, Feb 8, 2021 at 4:59 PM Em Cooper < Em.Cooper@la.gov > wrote: Nate, I talked with our contract team, and we can begin work here. Thanks for sending this so quickly. Let me know how you want to move forward with getting this started. Thanks.
Em LeBlanc Cooper
Executive Director of Academic Strategy
Louisiana Department of Education
1201 N. Third Street
Baton Rouge, LA 70802
Louisiana Believes

From: Nathan Levenson <nlevenson@dmgroupk12.com> Sent: Friday, February 5, 2021 8:11 AM To: Em Cooper <em.cooper@la.gov> Cc: Mark Wiernusz <mwiernusz@dmgroupk12.com>; David James <djames@dmgroupk12.com> Subject: Re: initial thoughts</djames@dmgroupk12.com></mwiernusz@dmgroupk12.com></em.cooper@la.gov></nlevenson@dmgroupk12.com>
EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.
Em, On behalf of District Management Group, I'm pleased to share this proposal with you. We look forward to continuing the partnership.
Please let us know if you have any questions or concerns.
Nate
Nathan Levenson
Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com
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On Wed, Feb 3, 2021 at 5:35 PM Em Cooper < < Em. Cooper@la.gov > wrote:
Thanks. I am working on the best way to do this and will let you know once I get the rest from you Monday. I have ideas!

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education
1201 N. Third Street
Baton Rouge, LA 70802
Louisiana Believes
From: Nathan Levenson < nlevenson@dmgroupk12.com > Sent: Wednesday, February 3, 2021 4:16 PM To: Em Cooper < Em.Cooper@la.gov > Subject: Re: initial thoughts
EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.
Em, as promised, I got with the team today. We can meet the deadline for 3/15 by putting a larger team of the project. I would be actively engaged at every step. For your planning purposes. 1. Cost would be \$65,000. 2. Proposal will come on Monday 2/8.
3. We would need written (email) authorization to start work by Wednesday 2/10.
We are excited to continue the partnership.
Nate
Nathan Levenson Managing Director P 617-453-2580

On Thu, Jan 28, 2021 at 4:57 PM Em Cooper < <u>Em.Cooper@la.gov</u>> wrote:

Will setup time. Thanks so much!

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Nathan Levenson <nlevenson@dmgroupk12.com>

Sent: Wednesday, January 27, 2021 2:19 PM

To: Em Cooper < Em.Cooper@la.gov >

Subject: initial thoughts

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Em, I was so excited to learn of your plans to provide statewide support for diverse learners and COVID recovery.

I have drafted an outline of what this could look like. It is modeled off of similar projects we have done in Vermont, Minnesota, Massachusetts and Rhode Island. It also addresses most of the recommendations we are making to the office of diverse learners. This work plan covers both.

	Thanks Nate
	Nighter Leverser
	Nathan Levenson
	Managing Director
	P 617-453-2580 nlevenson@dmgroupK12.com
	www.dmgroupk12.com
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•	recipient you must not use, disclose, distribute, copy, print, or rely on this e-mail, and should immediately delete it from your computer system.
_	

From: Nathan Levenson <nlevenson@dmgroupk12.com>

Sent: Friday, February 19, 2021 1:52 PM

To: Em Cooper

Cc: Mark Wiernusz; David James

Subject: Re: initial thoughts

Attachments: LDOE_DMG_Implementing Learning Loss Strategies_2021.02.19 combined.pdf

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Em, here is the combined proposal. Nothing changed other than merging the two. We did add that the add on support for interested districts is designed for up to ten participants per district. There is no limit to the number of participants for any virtual sessions.

Nate

Nathan Levenson

Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com



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On Fri, Feb 19, 2021 at 1:21 PM Em Cooper < Em.Cooper@la.gov > wrote:

Perfect

Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Nathan Levenson <nlevenson@dmgroupk12.com>

Sent: Friday, February 19, 2021 12:20 PM **To:** Em Cooper < Em.Cooper@la.gov>

Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com>; David James < dmgroupk12.com>

Subject: Re: initial thoughts

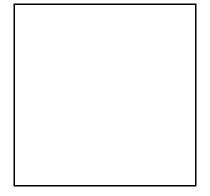
EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Hi Em. Mark is on vacation. I will get this to you later today.

Nate

Nathan Levenson

Managing Director
P 617-453-2580
nlevenson@dmgroupK12.com
www.dmgroupk12.com



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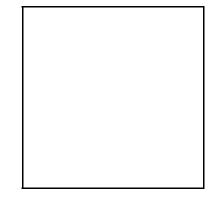
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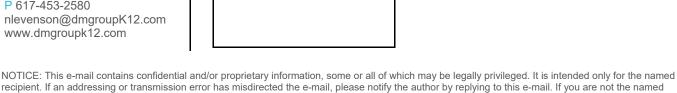
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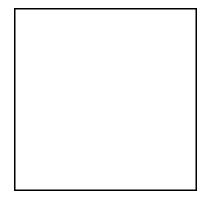
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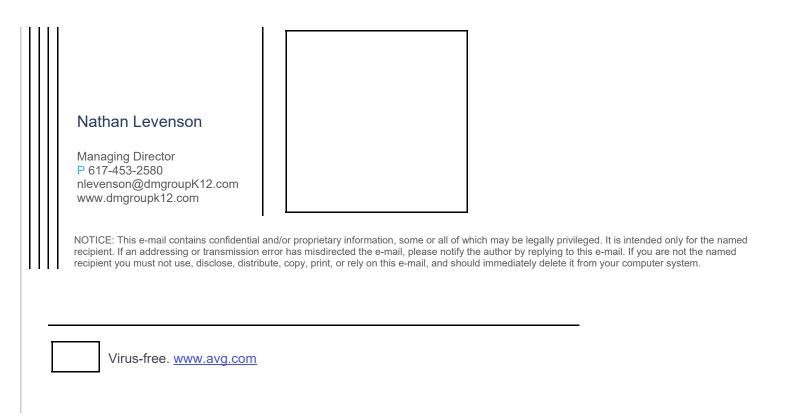
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Executive Director of Academic Stra	ntegy		
Louisiana Department of Education			
1201 N. Third Street			
Baton Rouge, LA 70802			
louisiana Believes			
From: Nathan Levenson < nlevensor Sent: Monday, February 8, 2021 4:2 To: Em Cooper < Em.Cooper@la.gov Cc: Mark Wiernusz < mwiernusz@d Subject: Re: initial thoughts	LO PM <u>/</u> >	es < <u>djames@dmgroupk12.co</u>	<u>m</u> >

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Onward!!!		
Nate		
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Gerald Millet

From: Mark Wiernusz < mwiernusz@dmgroupk12.com>

Sent: Friday, February 12, 2021 4:04 PM

To: Em Cooper

Cc: Nathan Levenson; David James

Subject: Re: initial thoughts

Attachments: LDOE_DMG_Implementing Learning Loss Strategies_2021.02.12.pdf

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Hi Em,

I hope you are doing well and happy Friday!

Attached please find the proposal outlining how DMGroup will continue to support LDOE starting on March 15th. This is based on all prior discussions on how to best structure this work to meet your needs.

Please review and let us know your thoughts. Do not hesitate to reach out to me should you have any questions or concerns. My cell phone is 315-408-7652.

Thanks,

Mark Wiernusz

Managing Director pronouns: he/him/his P 617-453-3006 mwiernusz@dmgroupk12.com www.dmgroupk12.com



Helping Schools and Students Thrive

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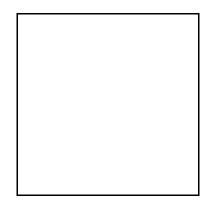
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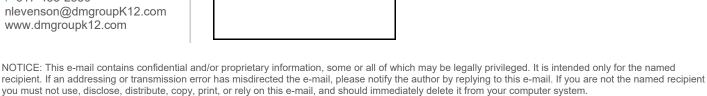
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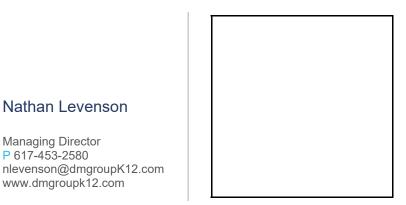
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Thanks Nate





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Nathan Levenson

Managing Director P 617-453-2580

Gerald Millet

From: Em Cooper

Sent: Friday, February 12, 2021 8:08 AM

To: 'Nathan Levenson'
Subject: RE: initial thoughts

Nate, sorry for the last minute ask, but can you send the SOW in these ways (you may have already done this)? I may need some different versions, but this will help me move this process faster. Thanks.

1. The \$65,000 you sent earlier + this new one

2. Just the new SOW as a per school system cost

Em LeBlanc Cooper Executive Director of Academic Strategy Louisiana Department of Education 1201 N. Third Street Baton Rouge, LA 70802

From: Em Cooper

Sent: Friday, February 5, 2021 2:27 PM

To: 'Nathan Levenson' <nlevenson@dmgroupk12.com>

Subject: RE: initial thoughts

Louisiana Believes

Thanks

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From: Nathan Levenson < nlevenson@dmgroupk12.com >

Sent: Friday, February 5, 2021 2:26 PM **To:** Em Cooper < <u>Em.Cooper@la.gov</u>>

Subject: Re: initial thoughts

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Em, we are still scoping the work, which in turn determines the cost. My best guesstimate right now is \$500,000 to \$700,000 for the work during 2021.

Nate



On Fri, Feb 5, 2021 at 1:03 PM Em Cooper < <u>Em.Cooper@la.gov</u>> wrote:

Thank you! Do you have a price range for that work? The price matters as far as which direction this will need to go through state agencies, so if you have one that would be helpful. If not, I can wait until later next week. Just wanted to get things rolling as quickly as possible. Thanks for your help.

Em LeBlanc Cooper

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Louisiana Believes

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Great, will send an invite. See you then.

Nate

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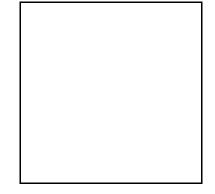
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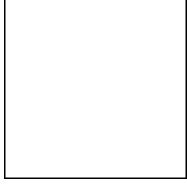
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Em Cooper

Tuesday, February 9, 2021 10:00 AM

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Em LeBlanc Cooper

Executive Director of Academic Strategy

Louisiana Department of Education

1201 N. Third Street

Baton Rouge, LA 70802

Louisiana Believes

From: Nathan Levenson < nlevenson@dmgroupk12.com >

Sent: Monday, February 8, 2021 4:10 PM **To:** Em Cooper < Em.Cooper@la.gov>

Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com >; David James < djames@dmgroupk12.com >

Subject: Re: initial thoughts

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Are you free to connect today at 2:00 CST, 3:00 EST to talk first steps?

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Helping Schools and Students Thrive

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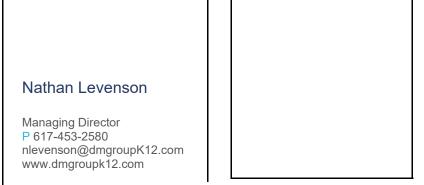
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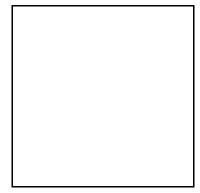
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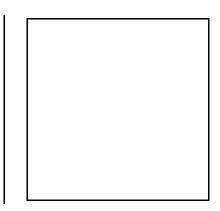
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Cc: Mark Wiernusz < mwiernusz@dmgroupk12.com; David James < djames@dmgroupk12.com;

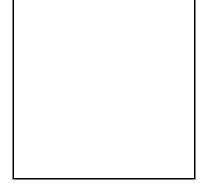
Subject: Re: initial thoughts

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Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com



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Louisiana Believes

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To: Em Cooper **Subject:** Re: initial thoughts

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Em, we are still scoping the work, which in turn determines the cost. My best guesstimate right now is \$500,000 to \$700,000 for the work during 2021.

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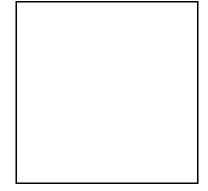
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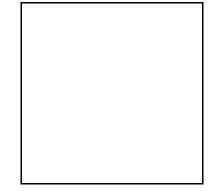
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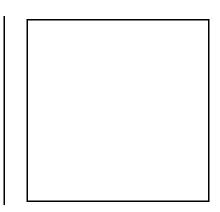
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Attachments: DMGroup LDOE Learning Loss Support 2021.02.05 final.pdf

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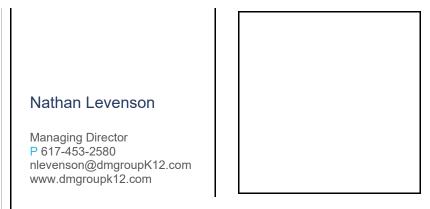
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On Thu, Jan 28, 2021 at 4:57 PM Em Cooper < <u>Em.Cooper@la.gov</u>> wrote: Will setup time. Thanks so much! Em LeBlanc Cooper **Executive Director of Academic Strategy** Louisiana Department of Education 1201 N. Third Street Baton Rouge, LA 70802 Louisiana Believes From: Nathan Levenson < nlevenson@dmgroupk12.com > Sent: Wednesday, January 27, 2021 2:19 PM To: Em Cooper < Em. Cooper@la.gov> Subject: initial thoughts **EXTERNAL EMAIL:** Please do not click on links or attachments unless you know the content is safe. Em, I was so excited to learn of your plans to provide statewide support for diverse learners and COVID recovery. I have drafted an outline of what this could look like. It is modeled off of similar projects we have done in Vermont, Minnesota, Massachusetts and Rhode Island. It also addresses most of the recommendations we are making to the office of diverse learners. This work plan covers both. Can we connect for 30 minutes soon to get your initial reaction before we add more details. My availability is here: https://doodle.com/mm/79882257/book-a-time-2

Thanks Nate



From: Zachary Mills <zmills@dmgroupk12.com>
Sent: Wednesday, November 11, 2020 10:07 AM

To: Elise Alexander (DOE)

Cc: Kelli Peterson

Subject: Re: Signed DMGroup Contract with LDOE

Attachments: David James Bio.pdf; Mark Wiernusz Bio.pdf; Nate Levenson Bio.pdf; Declaration of

Obligation Form-Signed-2020-11-10.pdf; Authorized to Sign-

DMGroup-2020-11-11.pdf; DMGroup Disclosure of Ownership.pdf; 12. Request for Taxpayer Identification Number and Certification W-9.pdf; DMGroup W-9 Form.pdf

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Hi Elise,

I have included:

Documents to email to elise.alexander2@la.gov ASAP:

- Resumes for all staff
- Signature of Authority or Board Resolution (sample attached)
- Disclosure of Ownership
- Declaration of Contractor Obligation Form (attached)
- Vendor Profile Data Form (instructions attached)

Other information to email to elise.alexander2@la.gov ASAP:

- Federal Tax ID Number 20-0627475
- Louisiana Department of Revenue Number 2069671-001-601
- Louisiana Vendor Number (after completing OSRAP Vendor Enrollment process detailed below)

The only thing I don't have yet is the Louisiana Vendor Number. I made sure to register, but I haven't gotten the confirmation email yet. I'll send that over asap once I receive it. Can you please check the documents and information and let me know if you need anything else besides the LVN?

Best, Zach

--

Have you heard about DMGroup's Secondary Scheduling Institute?

Zachary Mills

Executive Assistant
P 617-861-4567 C 978-210-8890
zmills@dmgroupK12.com
www.dmgroupk12.com



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On Tue, Nov 10, 2020 at 9:29 AM Elise Alexander (DOE) < <u>Elise. Alexander 2@la.gov</u>> wrote:

Hi Zach,

Tomorrow or even the end of the week is just fine. After we receive all contract documents, the contract package is signed by LDOE staff and then approved by the State's finance team and Office of State Procurement. Given that we have the signed contract back from DMGroup, we can certainly begin contract work as scheduled even if we are waiting on other paperwork and/or the LDOE's internal processing to finalize. Let me know if you have any further questions!

Thanks,

Elise

From: Zachary Mills < zmills@dmgroupk12.com>
Sent: Tuesday, November 10, 2020 8:21 AM

To: Elise Alexander (DOE) < Elise. Alexander 2@la.gov>

Cc: Kelli Peterson < Kelli.Peterson@LA.GOV > Subject: Re: Signed DMGroup Contract with LDOE

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Quick question, could you please let me know the process and timing of getting the contract signed on your end?
I'm collaborating in house to make sure we get all the documents and information you need, I'm hoping to get them back to you by the end of the day today, although it may be tomorrow if that's all right!
Best, Zach
Zachary Mills Executive Assistant P 617-861-4567 C 978-210-8890 zmills@dmgroupK12.com www.dmgroupk12.com
NOTICE: This e-mail contains confidential and/or proprietary information, some or all of which may be legally privileged. It is intended only for the named recipient. If an addressing or transmission error has misdirected the e-mail, please notify the author by replying to this e-mail. If you are not the named recipient you must not use, disclose, distribute, copy, print, or rely on this e-mail, and should immediately delete it from your computer system.

Thank you so much! I'll be in touch later today!

On Tue, Nov 10, 2020 at 9:19 AM Zachary Mills < zmills@dmgroupk12.com> wrote:

Zachary Mills Executive Assistant P 617-861-4567 C 978-210-8890 zmills@dmgroupK12.com www.dmgroupk12.com		
	or has misdirected the e-mail, please notify the	nich may be legally privileged. It is intended only for the named ne author by replying to this e-mail. If you are not the named recipien iately delete it from your computer system.
On Tue, Nov 10, 2020 at 9:09 A Good Morning,	M Elise Alexander (DOE) < <u>El</u>	lise.Alexander2@la.gov> wrote:
Thank you for sending the signed	contract. The three files are attac	ched. We appreciate the quick turnaround here!
Best, Elise		
From: Zachary Mills < mills@dmg Sent: Monday, November 9, 2020 To: Elise Alexander (DOE) < Elise.A Cc: Nathan Levenson < nlevenson Subject: Signed DMGroup Contra	4:15 PM <u>lexander2@la.gov</u> > <u>@dmgroupk12.com</u> >; Kelli Peterso	son < <u>Kelli.Peterson@LA.GOV</u> >

Good afternoon,
I have attached the signed contract as requested. I will be mailing a hard copy to you per your instructions in the email you sent to Nate.
I will also be sending you all of the additional documents and information that you need tomorrow. Can you please send me the files that I've listed below?
- Signature of Authority or Board Resolution (sample attached)
- Declaration of Contractor Obligation Form (attached)
 Vendor Profile Data Form (instructions attached)
Best, Zach
Zachary Mills Executive Assistant P 617-861-4567 C 978-210-8890 zmills@dmgroupK12.com www.dmgroupk12.com

From: Nathan Levenson <nlevenson@dmgroupk12.com>

Sent: Monday, November 2, 2020 1:29 PM

To: Kelli Peterson **Subject:** Re: Almost There

Attachments: DMGroup-LDE Proposal-Strategic Planning Support for Students with Special

Needs-2020-11 2 Final.pdf

Follow Up Flag: Flag for follow up

Flag Status: Completed

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Dr. Peterson, here is the updated proposal. Let me know if you need anything else.

Nate

Nathan Levenson

Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com



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On Mon, Nov 2, 2020 at 1:31 PM Kelli Peterson < Kelli Peterson@la.gov> wrote:

Good Afternoon Mr. Levenson,

I have one more area I need to request an adjustment be made:

On Page 4 of the proposal, we need to remove the highlighted word below:

1. Chronic teacher shortages, especially for special education teachers.

Thank You! Once updated, please send back to me!

Kelli R. Peterson, Ed.D.
Assistant Superintendent of Equity, Inclusion and Opportunities
Louisiana Department of Education
1201 North Third Street
Baton Rouge, LA 70802
225.241.5463
www.louisianabelieves.com

From: Zachary Mills <zmills@dmgroupk12.com> Sent: Thursday, October 29, 2020 11:51 AM

Kelli Peterson To: Cc: Nathan Levenson

Subject: Revised DMGroup Proposal

Attachments: DMGroup-LDE Proposal-Strategic Planning Support for Students with Special

Needs-2020-10-29 Final.pdf

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Hello Dr. Peterson,

I hope you're doing well today. On behalf of Nate, I wanted to share this revised proposal with you. If there are any other changes or revisions you need, please let me know.

Best, Zach

Zachary Mills

Executive Assistant P 617-861-4567 C 978-210-8890 zmills@dmgroupK12.com www.dmgroupk12.com



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From: Nathan Levenson <nlevenson@dmgroupk12.com>

Tuesday, October 13, 2020 11:39 AM Sent:

To: Kelli Peterson Cc: Zachary Mills

Subject: DMGroup/LDE Proposal - Creating a Plan to Support Struggling Students

DMGroup-LDE-Support for Struggling Students Strategic Planning **Attachments:**

Proposal-2020-10-13 Final.pdf

Follow Up Flag: Flag for follow up Flag Status: Completed

EXTERNAL EMAIL: Please do not click on links or attachments unless you know the content is safe.

Kelli,

It was a pleasure connecting with you last week. I hope you're holding up ok and are staying safe from hurricane Delta.

I'm pleased to share this proposal with you to support the Louisiana Department of Education in creating a comprehensive plan to better serve struggling students with and without special needs across the State. This work can begin immediately and be completed in 75 days and will directly address the challenges highlighted in Dr. Brumley's 100 day listening report.

I'd be pleased to jump on the line to continue the conversation about how we can support you in this crucial work. I'll have my colleague Zach reach out to you and find a time for us to connect.

Best. Nate

Nathan Levenson

Managing Director P 617-453-2580 nlevenson@dmgroupK12.com www.dmgroupk12.com



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